

STATE OF THE INDUSTRY ANNUAL REPORT

MISSISSIPPI GAMING 205



The State of the Industry Annual Report is a publication prepared by the Mississippi Gaming & Hospitality Association. MGHA is a non-profit organization comprised of casino executives who represent the interests of the Mississippi commercial gaming industry. For questions about this report or MGHA, please visit www.msgaming.org or call 601-965-6992.

report highlights TABLE of CONTENTS

- // welcome letter $\bigcirc 1$
- // about the mgha $\mathrm{O2}$
- // OFFICERS AND BOARD MEMBERS $\bigcirc \bigcirc$
- // COMMERCIAL GAMING'S IMPACT
- // HIGHLIGHTS FROM 2014 05
- // 2014 GAMING REVENUES OG
- // GAMING'S IMPACT ON THE TOURISM INDUSTRY OS
- // M.S. RISES TO REGIONAL GAMING CHALLENGES $\bigcirc \bigcirc$
- // TOURISM AND GAMING
- // competitive challenges in 2015 12
- // NORTH RIVER MARKET 13
- // SOUTH RIVER MARKET 14
- // GULF COAST MARKET 15
- // MGHA MEMBER DIRECTORY 16
- // assoc. Members directory 17
- // ACKNOWLEDGMENTS 18
- // southern gaming summit $2 \odot$

welcome letter FROM the CHAIR

To begin on a personal note, 2015 holds a milestone for me, marking 20 years since I first moved to Mississippi from Illinois. Having worked the majority of my professional life in gaming and hospitality in Mississippi, I am incredibly proud to be Chair of the Mississippi Gaming & Hospitality Association. I've had the opportunity to operate in all three gaming regions of Mississippi and have seen the profound impact gaming has made on the Mississippi economy and the local communities where it operates.

In late 2014, the American Gaming Association released highlights from an Oxford Economics' study, outlining the incredible economic impact the gaming industry has on the U.S. economy. Within the State of the Industry Report, you will see some of the statistics related to gaming in Mississippi, most notably that the Mississippi gaming industry generated approximately \$935 million in tax revenues in fiscal year 2014.

This past year was bittersweet for gaming in Mississippi. Given the large geographic area of our state, we are impacted by competition from several states. We saw growth in some areas and decline in others, and two operators closed their doors. Although the landscape is changing with additional competition from other states, 71% of the 21 million annual visitors to Mississippi also are casino visitors. As an Association, consisting of all of the commercial casino operators in the state (currently 28 operators), we are working together to explore new ways to enhance our offerings and to market Mississippi throughout the U.S.

As noted in the report, in 2014 gaming operators invested in Mississippi, not only in capital projects, but through community involvement as well as spending in excess of \$100 million to bring visitors to the state. Our industry is working closer than ever with tourism stakeholders, elected officials and community leaders, forging new partnerships within our state as well as regionally. The spirit of collaboration has never been greater.

We hope that you will share in our celebration of the industry and our vision for the gaming and tourism industries to move forward together. The Mississippi Gaming & Hospitality Association is pleased to present this, its sixth annual State of the Industry Annual Report: Mississippi Gaming 2015.

In Partnership,

Susan Varnes

Susan Varnes MGHA Chair



ABOUT the **MGHA**

The Mississippi Gaming & Hospitality Association (MGHA or Association) was chartered in 1993 and works in cooperation with the American Gaming Association in Washington D.C. All 28 commercial casinos in Mississippi are members of the MGHA; and the Association advocates for policies would allow Mississippi's commercial casino operators to stay strong and to support the state's \$6.2 billion travel and tourism industry. The goal of the Association is to ensure Mississippi's travel and gaming tourism industry remains competitive and strong, and continues to be a healthy contributor to the state's overall economy. With that in mind, MGHA offers some recommendations to support this goal:.

- Encourage resort-style casino developments in Mississippi through tourism incentive programs. Tourism-related activities should include well-capitalized gaming resort projects and encourage other non-gaming amenities.
- Avoid policy that singles out gaming from the tourism industry or puts an unfair burden upon the gaming industry.
- · Maintain Mississippi's stable gaming regulatory environment.
- Invest in post-secondary curricula that will provide residents with the training and education needed to have an immediate impact on Mississippi's \$6.2 billion tourism industry and make the state's workforce more competitive.
- Continue to support the state's and the industry's initiatives to combat problem gambling.

The gaming tourism industry has grown into a well-capitalized economic sustainer over the past 20 years and is a vital part of the overall tourism industry. The Association will continue to work with its Members and Associate Members to enhance and grow tourism throughout the state.

CONTACT US

Larry Gregory, Executive Director Michael Bruffey, Deputy Director Mississippi Gaming & Hospitality Association 120 N. Congress Street, Suite 420 Jackson, MS 39201 Office: 601/965-6992 Fax: 601/965-6993 Email: Igregory@msgaming.org Email: mikebruffey@msgaming.org

OFFICERS

Susan Varnes, Chair Treasure Bay Casino & Hotel

Paul Avery, Vice Chair Lady Luck Casino Vicksburg

Lee Dillard, *Treasurer* Tunica Roadhouse Casino & Hotel

Cathy Beeding Mackenzie, Secretary Island View Casino Resort

BOARD MEMBERS

R. Scott Barber Horseshoe Tunica Hotel & Casino

Toni Burns Sam's Town Tunica

Anthony Carlucci Hollywood Casino Gulf Coast

Keith Crosby Palace Casino Resort

Anthony Del Vescovo Beau Rivage

John Ferrucci Silver Slipper Casino & Hotel

Felicia Gavin DiamondJacks Casino & Hotel

Roscoe Green, Jr. Trop Casino Greenville

Bill Gustafson Isle of Capri Casino & Hotel - Lula

Chett Harrison Golden Nugget Biloxi

Greg Hinton Harlow's Casino Resort & Spa

Wade Howk Boomtown Casino

Annie Jenkins Ameristar Casino Hotel **Jonathan Jones** Harrah's Gulf Coast

Steve Lambert Hollywood Casino Tunica

Eddie Llambias Bally's Casino Tunica

Duncan McKenzie IP Casino Resort Spa

Chuck Miller Fitz Casino & Hotel

Kevin Preston Magnolia Bluffs Casino

Todd Raziano Hard Rock Hotel & Casino Biloxi

Niklas Rytterstrom Gold Strike

Anthony Scudiero Resorts Casino Tunica

Dick Stewart Isle of Capri Casino & Hotel -Natchez

Ginny Tzotzolas Riverwalk Casino & Hotel

2015 officers CURRENT BOARD MEMBERS



MISSISSIPPI COMMERCIAL GAMING'S \$4.1 BILLION IMPACT

In a study released in November 2014 by the American Gaming Association and Oxford Economics, it was recorded that casinos generated direct output of \$2.6 billion (that is, total gaming and non-gaming revenue generated by casinos) and generated \$0.6 billion in indirect output and \$0.9 billion in induced output, resulting in a statewide economic impact of approximately \$4.1 billion.



UNEMPLOYMENT WOULD BE 11.7%.

GAMING SUPPORTS MORE THAN 37,000 JOBS.









HIGHLIGHTS from

- 1. Hard Rock Casino Biloxi opened \$32.5 million Platinum Tower, first quarter 2014.
- 2. Golden Nugget completed \$100 million in renovations to Biloxi property.
- 3. Hollywood Casino Bay St. Louis added lazy river, Summer 2014.
- 4. Twin River Worldwide acquired Hard Rock Casino Biloxi for \$250 million.
- In the Summer of 2014, Harrah's Gulf Coast completed a rebrand and also redesigned the property with three new outlets, an outdoor facility - "The Great Lawn" and upgraded gaming and hotel features.
- 6. Silver Slipper in Bay St. Louis topped off its new \$17.7 million hotel, scheduled to open in April 2015.
- 7. Island View Casino nears completion of \$60 million renovation to Beach Tower in Gulfport, scheduled to open in April 2015.
- 8. Boyd Gaming has invested over \$70 Million in renovations and upgrades to the IP Casino Resort Spa.
- 9. Beau Rivage commits land to City of Biloxi to build MGM Park to house minor league baseball scheduled to open Spring 2015.
- Tunica's Casino Strip properties (Hollywood, Resorts and Sam's Town) hosted a multi-property slot tournament.
- 11. Tunica's Caesar and MGM properties (Horseshoe, Roadhouse and Gold Strike) initiated joint-marketing programs.
- 12. In direct response to Governor Phil Bryant's "Creative Economy Initiative" for the State of Mississippi, Harlow's participated in the inaugural Mississippi Dragon Boat Festival hosted by the City of Greenville.
- Harrah's Tunica and Margaritaville Casino in Biloxi closed leaving Mississippi with 28 operating casinos
- Scarlett Pearl, LLC, the first casino in D'Iberville, has broken ground and is planning to open December 2015.



CASINO OPERATORS & EMPLOYEES GIVE BACK TO THEIR COMMUNITY

Casino employees across Mississippi constantly find ways to make their communities better. Throughout the year, employees can be seen serving meals at local food missions, donating canned and nonperishable items to community pantries and calling bingo games at senior citizens centers. They build houses with Habitat for Humanity, collect toys for Salvation Army programs and they raise money for United Way and other organizations through charity walks, car washes and bake sales. They also record books on tapes for hospitalized children, plant gardens and help clean at nonprofit centers and pet and care for unwanted and abused animals. This work is completed with the support of casino management, which encourages the mission of giving back to communities in which employees and casino guests live and work.

2014 GAMING REVENUES

In 2014, two gaming operators closed, one in the northern region and one on the Gulf Coast, leaving 28 commercial casinos reporting \$2.07 billion in gaming revenues compared to \$2.13 in 2013, a 3.2% statewide decline. While the Gulf Coast increased revenue by 1.5% over 2013, the river counties continued to experience declining revenue. For the first time in the history of Mississippi gaming, the Gulf Coast casinos earned more annual revenue than the river counties.

AGR (\$000) / YEAR



OBSERVATIONS

- » Gaming revenue from 2009 to 2013 along the Gulf Coast is almost flat, with 2014 marking the first year over year increase since 2007.
- » Extensive reinvestment of capital along the Gulf Coast has helped the gaming industry thrive.
- » River counties have shown gradual decline, beginning with 2008's recession, dipping further after the floods of 2011 and continuing to slide due to persistent out-of-state competition.
- » Declines similar to Tunica have been seen in other parts of the country, prompting officials to study opportunities such as internet gaming and legal sports betting.
- » Officials, with support from the industry, are also looking at investing more in "non-gaming amenities".
- » Efforts by the Mississippi Development Authority and regional CVBs continued with "Destination Marketing" of Mississippi offerings to families and casino goers.
- » In 2015, it is expected that Mississippi and Louisiana will be working together to find ways to attract visitors to both states.

IN 2014, 15 MILLION VISITORS CAME TO MISSISSIPPI CASINOS FROM OUT OF STATE

STATE	2011 VISITATION	2013 VISITATION	2014 VISITATION
ALABAMA	2,971,060	2850,661	2,845,187
ARKANSAS	1,821,492	1,275,397	1,123,914
FLORIDA	2,504,034	2,329,493	2,361,602
GEORGIA	1,364,007	1,064,334	1,032,624
ILLINOIS	402,739	273,566	245,035
INDIANA	178,729	124,693	114,476
LOUISIANA	4,253,554	3,237,043	3,260,595
MISSOURI	434,774	265,141	240,215
NORTH CAROLINA	156,134	119,968	112,536
OHIO	179,216	126,627	111,458
OKLAHOMA	101,859	63,960	54,845
TENNESSEE	3,276,207	2,108,882	1,825,485
TEXAS	681,415	584,448	583,685
OTHER	2,001,784	1,380,787	1,149,437
OUT OF STATE TOTALS	20,325,899	15,810,000	15,061,094
MISSISSIPPI TOTALS	8,721,042	8,966,610	8,504,284

Gaming sees increase in visitation from LA and FL; while AR and TN continue to decline.

IN THE PAST THREE YEARS, GAMING OPERATORS REPORT TO MGC SPENDING MORE THAN \$100 MILLION IN ADVERTISING & PROMOTIONS



Since 2012, casino operators have reported spending more than \$100 million on advertising and promotions. Notably, these numbers have increased slightly each of the past three years - reaching approximately \$106 million in 2014 even though two casinos closed during the year. This illustrates that even if revenues decline, operators must spend more to keep customers coming back. "It takes a real commitment on the part of the operators to keep customers coming back," said Chett Harrison, Vice President and General Manager of the Golden Nugget Biloxi. "This is especially the case with the expansion of gaming in neighboring states." He added, "It starts with great customer service, providing a top quality experience in every aspect of the business whether it is in gaming, restaurants, hotel rooms, spas or on the golf course."

GAMING'S IMPACT ON THE TOURISM INDUSTRY

The Mississippi Development Authority (MDA) reported that more than 21 million visitors traveled to Mississippi, generating approximately \$6.2 billion in purchases. By comparison, casinos had more than 15 million out-of-state visitors, representing more than 71% of the visitors in Mississippi.

TOURISM CREATES 85,000 JOBS; 37,000 JOBS ASSOCIATED WITH THE TRAVEL AND TOURISM INDUSTRY ARE SUPPORTED BY THE GAMING INDUSTRY

MDA reported that travel and tourism are responsible for 85,000 direct jobs and 32,000 indirect or induced jobs. The Oxford Economics business study reports that 37,000 jobs in Mississippi are supported by gaming, representing almost one-half of the jobs associated with the travel and tourism industry.

GOVERNOR SUPPORTS INCREASE IN FUNDING FOR MARKETING TOURISM

Last year, Governor Bryant discussed the importance of tourism, noting that the travel and tourism industry is the 4th largest industry in the state. In committing \$15 million from the BP Settlement Fund to assist in building the minor league baseball stadium in Biloxi, a total project worth nearly \$40 million (including the land), the Governor spoke about adding new tourism attractions in the state, including along the Mississippi Gulf Coast.

This year, Governor Bryant announced that he is asking the Mississippi Legislature to allocate an additional \$5.1 million for marketing the state's tourism amenities bringing the marketing budget to \$8.1 million. Malcom White, who heads up tourism for the Mississippi Development Authority commented that Bryant is the first governor in memory to propose increasing the amount spent on tourism marketing. White said the additional funding will provide for direct marketing as well as provide matching grants to local tourism agencies. By exposing more people to the Mississippi story, casino resorts and other aspects of Mississippi's authentic history, culture and natural amenities, White expects to see positive results in visitation numbers, which reached 21.6 million in 2013. Clearly there is both a real need and commitment to tourism in Mississippi, which includes gaming, as this industry provides for many jobs and bolsters the overall economy in Mississippi.

21.6 MILLION VISITORS TRAVELED TO

SPENDING APPROXIMATELY \$6.2 BILLION

IN THE STATE

MISSISSIPPI RISES TO REGIONAL GAMING CHALLENGES



The demographics of those going to casinos and those who are tourists may be somewhat different, but they have commonality in some respects, including from where they are traveling. As reflected in the visitation statistics reported to the Mississippi Gaming Commission, more than 15 million of the visitors to Mississippi

casinos come from out of state (more than two-thirds). Mississippi serves as a double threat as it boasts both gaming and tourism.

The national gaming industry has taken off in the past 20 years, from commercial casino business to tribal gaming operators; however, three variables, both good and bad, have added to the growing challenge for regional gaming markets in the past five years:

» EXPONENTIAL GROWTH IN CASINO GAMING SUPPLY

- » ECONOMIC GROWTH AND INDIVIDUAL DISCRETIONARY INCOMES HAVE STAGNATED
- » TECHNOLOGY ADVANCES CONTINUE TO PUT ENTERTAINMENT AT EVERYONE'S FINGERTIPS

These variables have contributed to the emergent need to be product-driven and marketing-intensive. Since 2012, Mississippi casinos reported spending more than \$100 million in advertising and promotions. In addition to marketing, individual operators have to constantly give people new and better reasons to visit gaming facilities, and those reasons have to be sold skillfully and aggressively. Additionally, numerous Mississippi operators have made substantial capital reinvestment in their businesses over the past two years. To grow more amenities, many of our gaming facilities are adding clubs, lounges, updated pools, spas and other amenities.

This approach has also been seen in Louisiana. In December 2014, the Golden Nugget opened a \$700 million casino in Lake Charles. The project, built by Tilman Fertitta's company, is expected to draw large crowds from Houston, Texas. This facility boasts a 247-acre property with an 18,000 square foot ballroom, meeting space, restaurants, bars and boutiques as well as a top-notch golf course. Stagnancy doesn't sell and the investments made by Mississippi casino operators, as well as those in Louisiana, serve as examples of how positive market conditions can encourage further capital investments in new and existing properties. Unfortunately, not all markets have been able to make these kinds of investments due to increased competition and declining revenues. With this in mind, Mississippi hopes to work with Louisiana in pursuing joint marketing efforts in 2015.

As reflected in the charts, Mississippi and Louisiana combine to be the 2nd largest gaming market in the United States. A partnership approach with Louisiana could bolster regional marketing, so that both states can jointly capture out-of-state visitors to their gaming properties and tourism destinations. Capitalizing on the fact that Mississippi and Louisiana, combined, represent the second largest gaming market in the country, can only serve to benefit both states.

An example of joint marketing by the Gulf Coast states was seen following the BP Oil Spill in 2010. This effort proved to have a positive impact on tourism for all five states that were affected. Mississippi and Louisiana represent the two Gulf States that have legalized and are fully invested in gaming. Mississippi and Louisiana State and Regional tourism bureaus, which include members of the gaming industry, are currently working together through Brand USA, the travel trade industry and other joint efforts to market our area as a regional destination for international and domestic travelers. It only makes sense for us to work together in marketing our region in terms of tourism and gaming. We look forward to seeing what comes of this effort in 2015 and beyond.

In Partnership,



Larry Gregory MGHA Executive Director



tourism **GAMING**

FOCUSING ON AMENITIES TO INCREASE VISITATION

In 2011, the Tunica Convention and Visitors Bureau commissioned a study of the Tunica market with Price Waterhouse Coopers. What came from the report is still resonating today; that is, non-gaming amenities are necessary to attract visitors to gaming markets. With this in mind the Mississippi Gaming Commission took action in 2013 and adopted Rule 1.5, effective January 1, 2014.

Rule 1.5 requires developers of new casino projects to include an amenity that will increase tourism to the area and/or to demonstrate how the project will otherwise grow the market. In December 2014, Caesars' Chairman, Gary Loveman, appeared before the Mississippi Gaming Commission, which provided commissioners with the opportunity to discuss this concept with Mr. Loveman.

MGC Chairman, John Hairston, commented on Rule 1.5 and the aim of the commission to do what it can to bring amenities to gaming markets. Mr. Loveman urged the commissioners and other state officials to continue in this effort, especially in markets like Tunica which already has an infrastructure in place to support an increase in tourism, including an airport. Thus, it appears the common goal of the MDA, the Governor, gaming officials and gaming operators is to increase visitation to Mississippi.

RULE 1.5 – The project will also have or support an amenity that will be unique to the market and will encourage economic development and promote tourism.

PUBLIC PRIVATE PROJECTS

In the State of the Industry 2014, several projects generated from the Gulf Coast Restoration Trust Fund (valued at \$800 million) were highlighted, including the plans to build a \$36 million Minor League Baseball stadium in Biloxi (\$15 million from the GCRT Fund). This project is under construction and is expected to be complete in time for the opening pitch, April 2015.

"The oil spill of 2010 had a significant impact in Mississippi, especially on coastal tourism... This stadium will be a major regional asset for South Mississippi and will be an exciting new attraction for our residents and tourists of Mississippi's Gulf Coast."

- Governor Phil Bryant

In 2014, the MGHA's annual report highlighted regional competition for Mississippi's commercial casinos, noting the increase in gaming supply in the Southeastern United States. This is one of many reasons for why tourism and amenities are vital in bringing visitors to the state. As noted, the Go Coast 2020 report recommended several initiatives that may increase tourism. These topics continue to be relevant, especially with Mississippi and the other four Gulf Coast states expecting to receive millions of dollars in funds resulting from fines that will be levied against those responsible for the BP Oil Spill.



"The Coast market is stabilizing and showing signs of expansion. The River and Tunica markets continue to decline, but the downward pace is slowing. Expansion can only come with a greater set of thematic amenities to attract visitors," said Chairman Hairston.



MGM Park under construction



The Scarlett Pearl casino project in D'Iberville is the first casino to be approved under the guise of Rule 1.5. Owners plan to open the casino project in December 2015. "The Scarlett Pearl has a family golf amenity that would not have happened without Regulation 1.5. Every time we add a valuable amenity, we grow the total pie by a little more," said Chairman Hairston.

competitive CHALLENGES in

While much is happening and hopes are high, local operators are watching activity in the surrounding states to try and gauge its potential impact.

ALABAMA: About 13% of visitors to Mississippi came from Alabama in 2014, with the Gulf Coast receiving about 17% of its business from Alabama visitors and the northern region receiving about 5.4% of its business from Alabama. Overall visitation from Alabama held steady at 2.85 million in spite of the Poarch Band of Creek Indian Tribe (Poarch Creek Tribe) opening a property with electronic "bingo" games in Wetumpka, Alabama near Montgomery, and the substantial renovations to its Atmore facility in the last five years.

ARKANSAS & TENNESSEE: Approximately 13% of the visitors from out-ofstate travel from Arkansas and Tennessee, with 49% of visitation to casinos in the northern region traveled from these two states. Notably, the two casinos in Arkansas - Southland Park and Oaklawn Racing - have thrived since the flooding of 2011, while the casinos in the northern region have continued to see a decline in visitation.

LOUISIANA: In 2014, out of state visitors from Louisiana to Mississippi casinos increased just slightly coming in at 3.26 million. Louisiana accounts for 20% of the visitors to the Mississippi Gulf Coast and 15% of the visitors to the central region of Mississippi. The big news coming out of Louisiana in 2014 was the opening of the \$700 million Golden Nugget Casino in Lake Charles. Notably, the Golden Nugget along with Caesars, Boyd Gaming, Penn National, Full House Resorts, Ameristar, Churchill Downs, Legends Gaming and Isle of Capri are all operating in both Mississippi and Louisiana. With the cross marketing between properties, visitation between the states should remain strong.

FLORIDA: Like Louisiana, the number of visitors from Florida to Mississippi casinos increased slightly in 2014 to 2.36 million. Approximately 10% of the visitors to Mississippi come from Florida, and Floridians account for almost 15% of the visitors to the Mississippi Gulf Coast market. Primarily visitors come from the panhandle areas such as Pensacola, Destin and Panama City. Florida's existing 13 racinos and tribal casinos located in the middle and southern part of the state likely already generate more than \$2.4 billion per year; however, they do not directly compete with the Mississippi Gulf Coast market. Talks of expanding gaming continue in the 2015 legislative session although there continues to be significant opposition to gaming expansion in Florida.

GEORGIA: Over one million visitors traveled from Georgia to visit Mississippi casinos in 2014, accounting for about 6.3% of the visitors to the Mississippi Gulf Coast and about 2% of the visitors to the northern region casinos. These numbers have held steady in spite of the new casinos Poarch Creek Tribe opened in Alabama, which is encouraging news.

INDIAN GAMING: A national report shows that revenue from Indian gaming continues to grow.

BY THE NUMBERS -

NORTH RIVER MARKET

2014 Market Statistics and Highlights

GROSS REVENUES: **\$936,702,777**

AGR: \$687,683,015

Slots: 9,221 Casinos: 9 Table Games/Poker: 372 Hotel Rooms: 4,451 Poker Games: 53 Occupancy: 72.65% Direct Employees: 6,496 ADR: \$53.56 Visitation: 5.2 million



2014 MGHA MEMBERS PROPERTIES in the North River Gaming Market

Fitz Casino & Hotel - Tunica Slots: 1,057 Tables: 20 Hotel Rooms: 506

Gold Strike Casino Resort - Tunica

Slots: 1,370 Tables: 59 Hotel Rooms: 1,133

Roadhouse Casino & Hotel - Tunica Slots: 700 Tables: 24 Hotel Rooms: 135

Bally's - Tunica Slots: 943 Tables: 16 Hotel Rooms: 238

Hollywood Casino - Tunica Slots: 1,095 Tables: 21+6 poker Hotel Rooms: 494

Horseshoe Casino & Hotel - Tunica Slots: 1,116 Tables: 75+24 poker Hotel Rooms: 507

Resorts - Tunica

Slots: 812 Tables: 14 Hotel Rooms: 201

Isle of Capri Lula Slots: 909 Tables: 20 Hotel Rooms: 485 + 28RV



2014 Market Statistics and Highlights

GROSS REVENUES: **\$387,463,682**

AGR*: \$307,866,406
Slots: 5,637
Casinos: 8
Table Games/Poker: 114
Hotel Rooms: 709
Occupancy: 71.37%
Direct Employees: 2,956
ADR: \$68.81
Visitation: 3.08 million



2014 MGHA MEMBERS PROPERTIES in the South River Gaming Market

Magnolia Bluffs Casino – Natchez

Slots: 475 Tables: 16 Hotel Rooms: 0

Isle of Capri Casino & Hotel – Natchez

Slots: 535 Tables: 6 Hotel Rooms: 124

Harlow's Casino Resort & Hotel – Greenville Slots: 744 Tables: 13 Hotel Rooms: 105

Trop Casino - Greenville

Slots: 410 Tables: 7 Hotel Rooms: 40

Ameristar Casino – Vicksburg Slots: 1,554 Tables: 27+10 poker Hotel Rooms: 149 Lady Luck Hotel Casino – Vicksburg Slots: 588 Tables: 8 Hotel Rooms: 89

Riverwalk Casino Hotel – Vicksburg Slots: 689 Tables: 14 Hotel Rooms: 80

BY THE NUMBERS -

GULF COAST MARKET

2014 Market Statistics and Highlights

GROSS REVENUES: \$1,535,898,546

AGR: \$1,078,635,757 Slots: 14,574 Casinos: 11 Table Games/Poker: 501 Hotel Rooms: 5,808 Occupancy: 93.71% Direct Employees: 11,707 ADR: \$74.07 Visitation: 15.3 million



2014 MGHA MEMBERS PROPERTIES in the Gulf Coast Gaming Market

Beau Rivage Resort Casino – Biloxi Slots: 1,973 Tables: 83+16 poker Hotel Rooms: 1,740

Boomtown Casino - Biloxi Slots: 967 Tables: 16 Hotel Rooms: O

Golden Nugget - Biloxi Slots: 1,228

Tables: 54 + 9 poker Hotel Rooms: 705

Hard Rock Hotel & Casino - Biloxi Slots: 1,343 Tables: 51+4 poker Hotel Rooms: 479

Harrah's Gulf Coast Slots: 781 Tables: 31 Hotel Rooms: 494

Hollywood Casino Resort – Bay St. Louis Slots: 1,155 Tables: 19+5 poker Hotel Rooms: 291

IP Casino Resort Spa - Biloxi

Slots: 1,754 Tables: 62+13 poker Hotel Rooms: 1,088

Island View Casino Resort – Gulfport Slots: 1,967 Tables: 42 Hotel Rooms: 565

Palace Casino Resort - Biloxi

Slots: 885 Tables: 26 Hotel Rooms: 234

Silver Slipper Casino - Bay St. Louis Slots: 963 Tables: 26 Hotel Rooms: planned for 2015

Treasure Bay Casino & Hotel - Biloxi

Slots: 817 Tables: 26 Hotel Rooms: 207



Ameristar Casino Hotel 4116 Washington Street Vicksbaurg, MS 39180 (601) 638-1000 www.ameristar.com

Beau Rivage Resort Casino 875 Beach Boulevard Biloxi, MS 39530-2307

(228) 386-7111 www.beaurivage.com Bally's Tunica

1450 Bally Boulevard Tunica Resorts, MS 38664 (662) 357-1780 www.ballystunica.com

Boomtown Casino 676 Bayview Avenue Biloxi, MS 39530-2307 (800) 627-0777 www.boomtownbiloxi.com

Diamond Jacks Casinos-Vicksburg 3990 Washington Street Vicksburg, MS 39182 (877) 711-0677 www.diamondjacks.com

Fitz Casino & Hotel 711 Lucky Lane Tunica, MS 38664 (662) 363-5825 www.fitzgeraldstunica.com

Golden Nugget Biloxi 151 Beach Boulevard Biloxi, MS 39530 (800) 777-7568

www.goldnugget.com/biloxi/

Gold Strike Casino Resort 1010 Casino Center Dr. Tunica, MS 38664 (662) 357-1111 www.goldstrike.com

Hard Rock Casino Biloxi 777 Beach Boulevard Biloxi, MS 39530 (228) 374-ROCK www.hardrockbiloxi.com

Harlow's Casino Resort & Hotel 4280 Harlow's Boulevard Greenville, MS 38701 (662) 335-9797 www.harlowscasino.com Harrah's Gulf Coast 280 Beach Boulevard Biloxi, MS 39530 (800) HARRAHS

www.harrahsgulfcoast.com

Hollywood Casino Bay St. Louis 711 Hollywood Boulevard Bay St. Louis, MS 39560 (866) 7-LUCKY-1 www.hollywoodbsl.com

Hollywood Casino Tunica 1150 Casino Strip Resort Boulevard Tunica Resorts, MS 38664 (800) 871-0711 www.hollywoodcasinotunica.com

Horseshoe Tunica 1021 Casino Center Dr. Tunica Resorts, MS 38664 (800) 303-SHOE www.horseshoetunica.com

IP Casino Resort Spa 850 Bayview Avenue Biloxi, MS 39530 (228) 436-3000 www.ipbiloxi.com

Island View Casino Resort 3300 West Beach Boulevard Gulfport, MS 39501 (877) 774-8439 www.islandviewcasino.com

Isle of Capri Lula 777 Isle of Capri Parkway Lula, MS 38644 (800) THE-ISLE Iula.isleofcapricasinos.com

Isle of Capri Natchez 53 Silver Street Natchez, MS 39120 (800) THE-ISLE natchez.isleofcapricasinos.com

Lady Luck Casino Vicksburg 1380 Warrenton Road Vicksburg, MS 39180 (601) 636-7575 vicksburg.isleofcapricasinos.com

Magnolia Bluffs Casino 7 Roth Hill Road Natchez, MS 39120 (601) 235-0045 www.magnoliabluffscasino.com **Palace Casino Resort**

154 Howard Avenue Biloxi, MS 39530 (800) PALACE-9 www.palacecasinoresort.com

Resorts Tunica 1100 Casino Center Strip Tunica Resorts, MS 38664 (866) 706-7070 www.resortstunica.com

Riverwalk Casino Hotel 1046 Warrenton Road Vicksburg, MS 39180 (601) 634-0100 www.riverwalkvicksburg.com

Roadhouse Casino 1107 Casino Center Drive Tunica Resorts, MS 38664 (800) 391-3777 www.tunica-roadhouse.com

Sam's Town Tunica 1477 Casino Strip Blvd. Tunica Resorts, MS 38664 (662) 363-0711 www.samstowntunica.com

Silver Slipper Casino 5000 South Beach Boulevard Bay St. Louis, MS 39520 (228) 469-2777 www.silverslipper-ms.com

Treasure Bay Resort 1980 Beach Boulevard Biloxi, MS 39531 (800) 747-2839 www.treasurebay.com

Trop Casino Greenville 199 North Lakefront Road Greenville, MS 38701 (662) 334--7711 www.tropgreenville.com Bally's Gaming www.ballys.com

Baker Donelson Bearman Caldwell www.bakerdonelson.com

Balch & Bingham LLP www.balch.com

Beecher Carlson Holdings www.beecharcarlson.com

Biloxi Boardwalk Marina (Ferrara Land) www.biloxiboardwalkmarina.com

BMM Testlabs www.bmm.com

Breazale Saunders & O'Neil, Ltd www.bsoltd.com

Brown Buchanan, PA www.brownbuchanan.com

Butler Snow www.butlersnow.com

Dukes Dukes Keating & Faneca, PA www.ddkf.com

The Focus Group www.focusgroupms.com

F.E.B. Distributing Co., Inc. www.febdistributing.com

Gaming Laboratories, Inc. www.gaminglabs.com

IGT www.igt.com

Jones Walker Waechter Poitevent www.joneswalker.com

Konami Gaming www.konamigaming.com

Kronos www.kronos.com

Mississippi Gulf Coast Comm. College www.mgccc.edu

Mississippi Power Company www.mississippipower.com Patrick Zimmerman, Attorney at Law www.zimmermanlawfirm.ms

Pearl River Resort
www.pearlriverresort.com

Rex Distributing Company www.rexdistributingcompany.com

Roy Anderson Corp. www.rac.com

Shaughnessy Printing www.shaugnessyprintingco.com

Stewart Sneed & Hewes www.stewartsneedhewes.com

The Talon Group www.talongroup.us

Tunica Convention & Visitors Bureau www.tunicatravel.com

YATES Construction www.wgyates.com

To learn more about the MGHA or for membership information, please visit our website at www.msgaming.org



ACKNOWLEDGMENTS

The MGHA would like to thank all who provided their time, insight and opinions, as well as valuable information and resources in support of this report. This includes:

- » The Mississippi Gaming Commission (Executive Director Allen Godfrey, Deputy Director Jay McDaniel and Chairman John Hairston)
- » Gaming operators (Chett Harrison, Donn Mitchell, John Ferrucci and Duncan Mackenzie)
- » MGHA Executive Committee members (Susan Varnes and Cathy Beeding Mackenzie)
- » Chairman Richard Bennett
- » Mississippi Legislature
- » Mississippi Development Authority (specifically Malcolm White as well as Governor Phil Bryant himself) for all they have done to support the Travel and Tourism Industry in our state
- » Regional convention and visitors bureaus located throughout the state (including the Tunica CVB - Webster Franklin; the Gulf Coast CVB- Kim Fritz and Renee Arenge; and Linda Hornsby of the Mississippi Hotel & Lodging Association)
- » Mississippi Gaming News (Michael Sunderman and Lori Beth Susman)
- » The Focus Group, a full-service advertising agency who designed this report
- >> Shaughnessy Printing

This report is product of a lot of collaboration, and for that - we are very thankful.

Larry Gregory Executive Director

Michael Bruffey Deputy Director

list of sources

WRITTEN MATERIALS:

» American Gaming Association, Oxford Economics Study, published November 2014.

WEBSITES:

- » Mississippi Gaming Commission Reports and Archives (www.msgamingcommission.com)
- » Indiana Gaming Commission Annual Reports (https://secure.in.gov/igc/2362.htm)
- » Louisiana Gaming Control Board Annual Reports (www.lgcb.dps.louisiana.gov)
- » United State Casinos (http://unitedstatescasinos.org/)
- » Bureau of Labor Statistics (www.bls.gov)

ARTICLES:

- » http://www.sunherald.com/2014/12/26/5988473_2014-a-year-of-ups-and-downs-for.html?rh=1
- » http://www.natchezdemocrat.com/2014/11/30/gov-bryant-wants-to-boost-tourism-marketing-budget/
- » http://www.wxxv25.com/news/local/story/Gov-Bryant-Holds-Annual-Tourism-Conference-in/ wChuhulVg0CfFolPQWTIfw.cspx
- » http://www.governorbryant.com/gov-bryant-announces-plans-for-a-minor-league-baseball-stadium/

WWW.MSGAMING.ORG



MAY 5-7, 2015 • BILOXI, MS • SGSUMMIT.com

2015 FEATURED EVENTS EXPANSIVE EXPO HALL Wednesday, May 6 • 11:30am - 5:30pm Thursday, May 7 • 11:30am – 4:30pm **EXHIBITOR/SPONSOR GOLF OUTING** Tuesday, May 5 • Tee Time 8:00am SG Hosted TheBridges Sponsored Bv: By: DOLF CLUB - BATS GLOBAL GLOBAL GAMING WOMEN LUNCHEON WOMEN Tuesday, May 5 • 11:30am - 1:00pm Sponsored Hosted By: By: WELCOME RECEPTION Tuesday, May 5, 2015 • 6:00pm – 9:00pm Sponsored AGEM Hosted By: By: **OPENING KEYNOTE** Wednesday, May 6 • 9:00am - 10:00am Sponsored By: Scientific Games **Keith Smith** President & CEO **Boyd Gaming OPENING NIGHT RECEPTION** Wednesday, May 6, 2015 • 6:00pm - 9:00pm Hosted Ben Ritage Sponsored JCM By:

SAY "YES" TO LEARNING, NETWORKING AND GROWING YOUR BUSINESS ON THE GULF COAST!



The southern states represent some of the most powerful buyers and operator brands in the country. You cannot afford to miss this opportunity to network with your peers and evaluate the latest gaming products and services in a resource rich expo hall as well as learn new concepts from a comprehensive educational program.

VENUE



The Mississippi Coast Coliseum and Convention Center faces the Gulf of Mexico and has many nearby exciting hotel accomodations offering discounted room rates for Summit attendees. **Visit the website for hotel and travel deals.**



Exclusive provider of design, layout and content management services for your 2015 State of the Industry Annual Report We are your newest Associate Member!

- Award-winning Mississippi-based advertising, branding and public relations agency
- Regional and national client base
- Experts at integrating the latest in digital marketing strategies and techniques
- Solid foundation in traditional advertising/production/ PR/marketing methods
- Top-notch creatives, artists, programmers, content writers and social/digital media wizards

f



11545 Old Highway 49, Gulfport, MS 39503 📕 (228) 832-3667 📕 www.focusgroupms.com